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BOARD PATHWAY BY 2ND CAREERS

AI for Boards

Navigate board governance in the AI era.

NOV 11 & 12, 2026 | VIRTUAL | US & INDIA

WHY NOW?

Governance has not caught up.

92%
of directors used AI for board work in the last six months

63%
of boards have no formal AI policy

71%
of directors say AI is the #1 skill their board must build

Sources: OnBoard Board Effectiveness Survey 2026; PwC Annual Corporate Directors Survey 2026

AI for Boards – The Program

AI for Boards builds the fluency directors need to govern in the AI era. You will review how AI is reshaping board governance and decision-making, and leave with practical frameworks to oversee AI use, risk and returns. The program is led by practising directors and AI leaders. It covers regulation and practices in the US and India, so you bring a global perspective to the boardroom.

Who should attend: The program is exclusively designed for sitting directors and for CXOs with 20+ years of experience preparing for independent director or board advisory roles.

DATES

Nov 11, 2026
7 PM IST / 8:30 AM ET
Nov 12, 2026
7:30 PM IST / 9 AM ET
90 minutes each, Virtual

PRICE

$400
INR 30,000 + GST

REGISTER NOW

Scan to reserve your seat

https://2ndcareers.com/board-pathway-by-2nd-careers/

THE BOARD PATHWAY BY 2ND CAREERS

A structured path for aspiring and sitting directors to thrive in today's boardrooms

AI for Boards is the inaugural program of the Board Pathway by 2nd Careers.

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01
Frontier Learning
Programs on emerging board topics - AI for Boards first; followed by Risk Management and ESG soon.

02
Career Services
Profile building, interview readiness, mentoring and board roles on 2nd Careers.

03
A Global Peer Network
A US-India community of experienced professionals and practising directors.

AI FOR BOARDS: THE CURRICULUM

The program navigates participants on how AI can transform board governance and decision making. With the right decision frameworks and tools, an AI-fluent board can move fast on AI while governing its risks responsibly.

01 **AI in the Boardroom**
How AI transforms governance and decisions

02 **Automate, Augment, Generate**
The three modes of enterprise AI

03 **Oversight Duties**
Indian and US regulatory lenses

04 **Responsible AI**
Dimensions of a sound AI policy

05 **Data Readiness**
Test before you invest

06 **Risk & Accountability**
Managing AI-induced risk

07 **Build, Partner or Buy**
Choosing an AI platform

WHAT YOU'LL WALK AWAY WITH

AI literacy
for sharper board decisions

Confidence to govern
AI use, risk and returns

A stronger candidacy
with the AI fluency nominators seek

YOUR FACULTY



Dr Ganesh Natarajan
Serial Entrepreneur; Chairman, GTT Data Solutions & 5F World



Dr Anand Rao
Distinguished Professor, Carnegie Mellon University



Sushma Rajagopalan
Partner, Rittenhouse Ventures; Co-founder, 2nd Careers

ABOUT 2ND CAREERS

Extend. Pivot. Restart.

2nd Careers helps experienced professionals step into purposeful next chapters through learning, a peer community and career opportunities. It connects seasoned talent with organisations looking for proven expertise, across India and the US. Learn more at 2ndcareers.com

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FACULTY PROFILE

Dr Ganesh Natarajan

Technology Leader, Serial Entrepreneur, Author and Board Advisor

FACULTY PROFILE

Dr Ganesh Natarajan is one of India's best-known technology leaders and a serial entrepreneur, author and board advisor. He chairs GTT Data Solutions, 5F World, EPPS, Honeywell Automation India and Lighthouse Communities Foundation, and serves on the boards of Hinduja Global Solutions, Cyient DLM, SBI Payments, SBI DFHI, Skills Alpha and the Foundation to Educate Girls Globally, among others. He previously led Zensar Technologies as Vice Chairman and CEO and Aptech as its Global CEO. He has also served as Chairman of NASSCOM.

In the full program: Ganesh will explore how AI changes the way boards make decisions. He will show where human judgement must lead. He will unpack the three modes of enterprise AI: Automate, Augment and Generate. He will apply the 5 roles of the future board to your own agenda. He will also cover how to scale AI beyond pilots, and how to decide whether to build, partner or buy.

WHAT'S CHANGING IN THE BOARDROOM

Work is being redesigned around human judgement and machine intelligence.

Software now delivers services

LLMs, generative AI and agents are absorbing knowledge work, roles and whole processes.

AI-first must not mean people-last

Leaders redesign workflows and train people to supervise AI, rather than just cutting costs.

The board's role is expanding

Directors are moving from approving decisions to helping design the human-AI organisation.

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FACULTY PROFILE

Dr Anand Rao

Distinguished Professor of Applied Data Science and AI, Carnegie Mellon University

FACULTY PROFILE

Dr Anand Rao is Distinguished Professor of Applied Data Science and AI at Carnegie Mellon University's Heinz College, where he teaches operationalising AI, responsible AI and agentic systems. Over some 35 years across consulting, industry and academia, he was PwC's Global Artificial Intelligence Leader, advising executives on AI across sectors, and earlier Chief Research Scientist at the Australian Artificial Intelligence Institute. He holds a PhD in AI from the University of Sydney and an MBA from Melbourne Business School, and has co-edited four books on intelligent agents.

In the full program: Anand will show what a Responsible AI policy should require. He will explain how to test data readiness before approving AI investment. He will walk through how to set limits on AI systems and agents. He will clarify who is accountable and what the board should ask management to report. He will also map the duties and deadlines arriving by 2027.

WHAT'S CHANGING IN THE BOARDROOM

AI oversight now starts in the boardroom and reaches across the business.

Directors use AI before policies exist

Most directors already use AI for board work, yet only 6% of boards have a board AI-use policy.

AI is acting, not just advising

As AI moves from drafting to paying, deleting and negotiating, risk rises with its authority.

AI fluency is a performance edge

Boards with AI-savvy directors outperform their industry on return on equity.

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FACULTY PROFILE

Sushma Rajagopalan

Partner, Rittenhouse Ventures · Co-founder, 2nd Careers

FACULTY PROFILE

Sushma Rajagopalan is a Partner at Rittenhouse Ventures and Co-founder of 2nd Careers. She brings more than 25 years of global C-level experience in technology companies, most recently as CEO of ITC Infotech, and earlier in leadership roles at iGate, LiquidHub and L&T Infotech. At Rittenhouse she evaluates early-stage investments and works with portfolio companies on growth strategy, alliances and acquisitions. She serves on the boards of Ben Franklin Technology Partners of Southeastern Pennsylvania (Executive Committee), S2N Health, SENA Health and Bandhan Technologies, and holds an MBA from Carnegie Mellon's Tepper School of Business.

In the full program: Sushma will set out directors' oversight duties for AI in India, from the Companies Act and DPDP Act to RBI and SEBI expectations. She will cover the US view, from Caremark to SEC disclosure and state AI laws. She will show how to govern across markets and build a standing AI agenda. She will also share how to demonstrate the AI fluency nomination committees look for.

WHAT'S CHANGING IN THE BOARDROOM

AI has entered the boardroom faster than governance.

Adoption is outpacing value

AI use has jumped from 20% to 88% of organisations, but most are still stuck in pilots.

New risks are reaching the board

Deepfakes and hallucinated outputs are turning AI errors into financial and reputational losses.

Regulation is arriving

India, the US and the EU are each writing AI rules, and accountability ends at the board.